

CPO22024



August 28, 2009

San Francisco Bay Area Rapid Transit District  
OAC Project  
300 Lakeside Drive, 17<sup>th</sup> Floor  
Oakland, CA 94612  
Attn: Mr. Anthony Pegram

Dear Mr. Pegram:

I wish to take the time to express to you how positive our experience with Mass. Electric Construction Co. was on the Interstate MAX, I-205 and Mall Projects. Mass Electric's project team exceeded our expectations on a regular basis. It became apparent within the first few months of the IMAX contract that the personnel Mass Electric assigned to this project were proactive team players who could successfully deliver Tri-Met's project and be enjoyable partners in the work.

Their dedication, attention to detail, and willingness to work with Tri-Met as a team was superb. The prospect of Mass Electric winning the I-205 and Mall contracts were very appealing, since Tri-Met was confident that it would be able to benefit from the established relationships and the excellent performance of the existing team. Mass Electric performed admirably on all 3 contracts, and continued their record of superior expertise and quality in transit construction.

Mass Electric has proven itself to be an outstanding contractor, and exceeded our expectations on these three recent projects.

If you have any further questions, please contact me by telephone at (503) 962-2134 or by e-mail at [McFarlane@trimet.org](mailto:McFarlane@trimet.org).

Sincerely,

A handwritten signature in black ink that reads "Neil McFarlane". The signature is written in a cursive, flowing style.

Neil McFarlane  
Executive Director of Capital Projects

CC: Kevin Harrington, Mass Electric